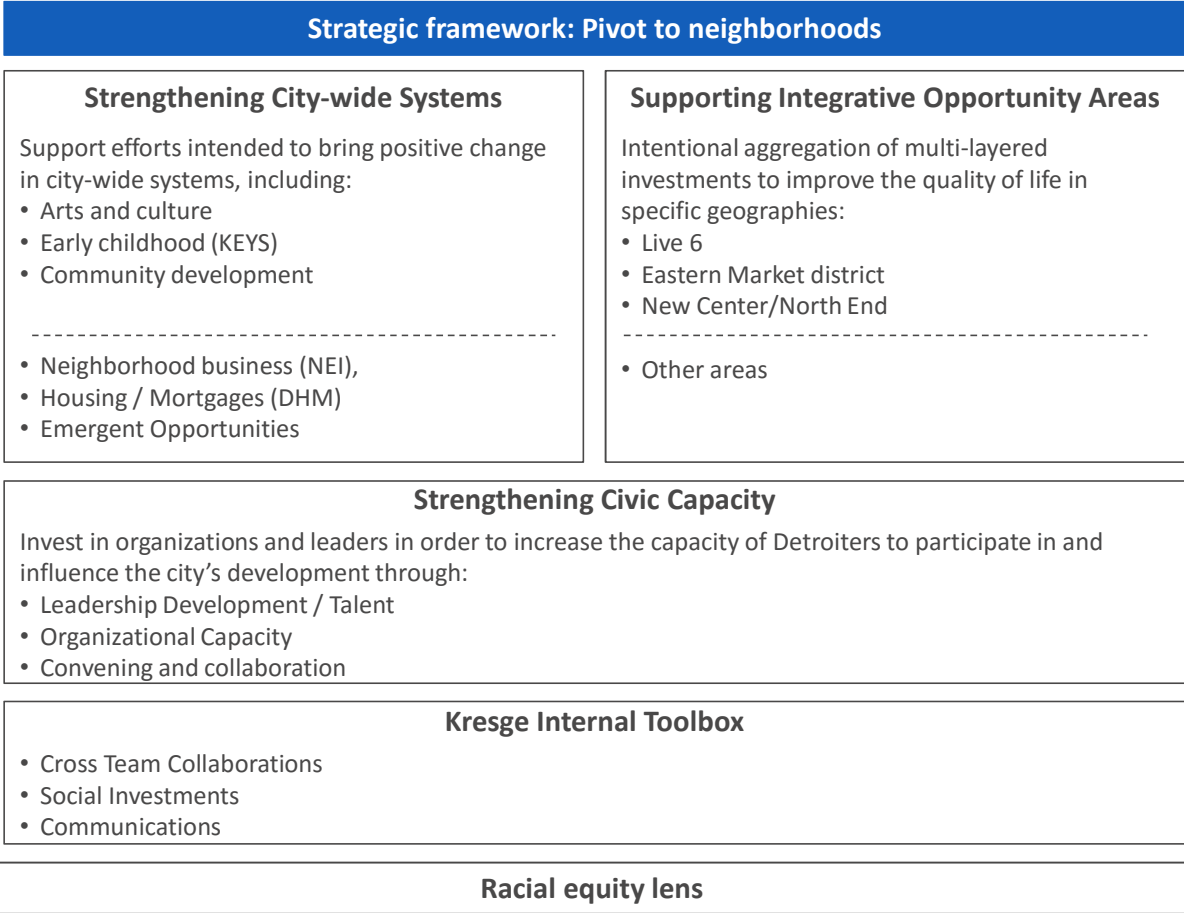


Working strategic framework



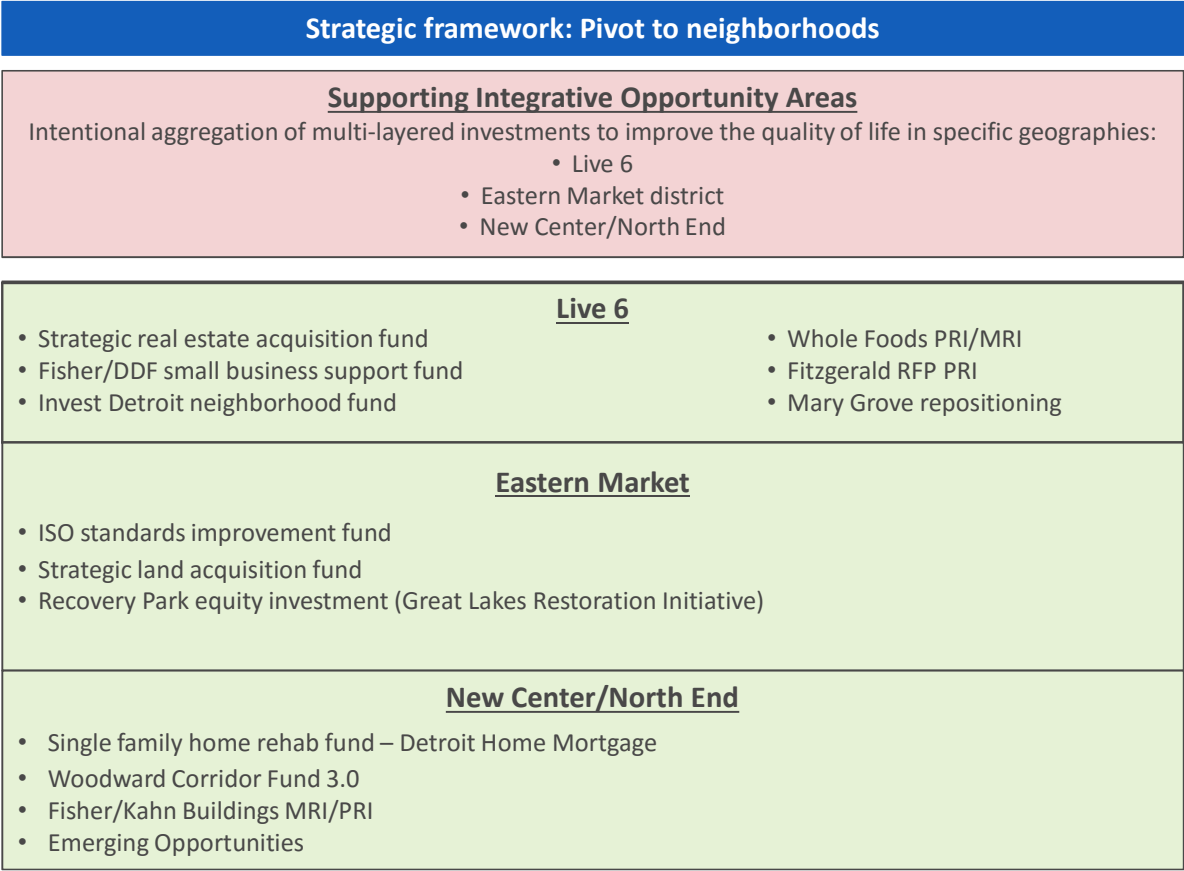
*To develop this framework into a strategy, we will articulate an approach to operationalize, intermediate outcomes and a L&E plan

Working strategic framework – Where and how capital can land

Strategic framework: Pivot to neighborhoods
<p style="text-align: center;"><u>Strengthening City-wide Systems</u></p> <p style="text-align: center;">Support efforts intended to bring positive change in city-wide systems, including:</p> <ul style="list-style-type: none"> • Arts and culture • Early childhood (KEYS) • Community development
<p style="text-align: center;"><u>Arts and Culture</u></p> <ul style="list-style-type: none"> • Arts and Culture organization loan fund designed to support the creative economy • Project debt and equity financing for creative place making projects needing flexible terms • Connecting developers and place based investments to local arts economy
<p style="text-align: center;"><u>Early Childhood (KEYS)</u></p> <ul style="list-style-type: none"> • Project based financing for early childhood centers (incentive financing) • Loan fund for early childhood providers needing financing for facilities improvement • Credit enhancement for insurance pool for high quality providers • Social Impact Bond for maternal intervention
<p style="text-align: center;"><u>Community Development</u></p> <ul style="list-style-type: none"> • Single family home rehab fund – Detroit Home Mortgage • New Economy Initiative • Emerging Opportunities

*To develop this framework into a strategy, we will articulate an approach to operationalize, intermediate outcomes and a L&E plan

Working strategic framework – Where and how capital can land



*To develop this framework into a strategy, we will articulate an approach to operationalize, intermediate outcomes and a L&E plan